

## Geconsolideerde winst en verliesrekening

excl reorganisatiekosten

Publiek

### TOTAAL 2014

| OMSCHRIJVING                            | Realisatie 2014     |                     |                    |                    |                    |                    |                      | JUNI               |          | T/M JUNI             |         | JAAR                  |             |           |
|---|---------------------|---------------------|--------------------|--------------------|--------------------|--------------------|----------------------|--------------------|----------|----------------------|---------|-----------------------|-------------|-----------|
|   | JAN                 | FEB                 | MAART              | APR                | MEI                | JUN                | TOTAAL               | Budget             | R14-B14  | Budget               | R14-B14 | Prognose              | Budget      | P14-B14   |
| OMZET                                   | 369.750             | 590.281             | 927.329            | 1.133.356          | 1.389.865          | 981.402            | 5.391.984            | 1.236.704          | -255.302 | 5.430.279            | -38.295 | 11.898.188            | 11.898.188  | 0         |
| VARIABEL PERSONEEL                      | -93.681<br>-25,3%   | -99.427<br>-16,8%   | -122.083<br>-13,2% | -154.482<br>-13,6% | -183.359<br>-13,2% | -157.434<br>-16,0% | -810.467<br>-15,0%   | -150.506<br>-12,2% | -6.928   | -753.725<br>-13,9%   | -56.741 | -1.596.397<br>-13,4%  | -1.596.397  | 0<br>0,0% |
| INKOOPKOSTEN OMZET                      | -22.640<br>-6,1%    | -53.300<br>-9,0%    | -74.377<br>-8,0%   | -112.525<br>-9,9%  | -146.551<br>-10,5% | -92.710<br>-9,4%   | -502.103<br>-9,3%    | -118.657<br>-9,6%  | 25.948   | -482.099<br>-8,9%    | -20.004 | -1.049.963<br>-8,8%   | -1.049.963  | 0<br>0,0% |
| OVERIGE DIRECTE KOSTEN                  | -669<br>-0,2%       | -12.822<br>-2,2%    | 9.651<br>1,0%      | -28.758<br>-2,5%   | -11.270<br>-0,8%   | -4.828<br>-0,5%    | -48.696<br>-0,9%     | -25.000<br>-2,0%   | 20.172   | -81.750<br>-1,5%     | 33.054  | -165.500<br>-1,4%     | -165.500    | 0<br>0,0% |
| VARIABLE KOSTEN                         | -116.990<br>-31,6%  | -165.550<br>-28,0%  | -186.809<br>-20,1% | -295.765<br>-26,1% | -341.180<br>-24,5% | -254.972<br>-26,0% | -1.361.266<br>-25,2% | -294.164<br>-23,8% | 39.192   | -1.317.575<br>-24,3% | -43.691 | -2.811.859<br>-23,6%  | -2.811.859  | 0<br>0,0% |
| BRUTO MARGE                             | 252.760<br>68,4%    | 424.731<br>72,0%    | 740.519<br>79,9%   | 837.591<br>73,9%   | 1.048.685<br>75,5% | 726.431<br>74,0%   | 4.030.718<br>74,8%   | 942.540<br>76,2%   | -216.110 | 4.112.704<br>75,7%   | -81.987 | 9.086.329<br>76,4%    | 9.086.329   | 0<br>0,0% |
| VAST PERSONEEL                          | -316.412            | -319.749            | -325.832           | -330.847           | -393.866           | -334.427           | -2.021.133           | -357.348           | 22.921   | -2.174.095           | 152.962 | -4.298.196            | -4.298.197  | 0         |
| VASTE KOSTEN (INCLUSIEF VAST PERSONEEL) | -746.638<br>-201,9% | -797.943<br>-135,2% | -674.858<br>-72,8% | -731.773<br>-64,6% | -868.543<br>-62,5% | -829.028<br>-84,5% | -4.648.782<br>-86,2% | -833.623<br>-67,4% | 4.595    | -5.407.780<br>-99,6% | 758.998 | -10.444.321<br>-87,8% | -10.444.322 | 0<br>0,0% |
| EBITDA                                  | -493.878<br>-133,6% | -373.212<br>-63,2%  | 65.662<br>7,1%     | 105.819<br>9,3%    | 180.142<br>13,0%   | -102.598<br>-10,5% | -618.064<br>-11,5%   | 108.917<br>8,8%    | -211.515 | -1.295.075<br>-23,8% | 677.011 | -1.357.993<br>-11,4%  | -1.357.993  | 0<br>0,0% |
| AFSCHRIJVINGSKOSTEN                     | -58.362             | -58.362             | -68.637            | -68.637            | -68.637            | -68.637            | -391.272             | -61.777            | -6.860   | -370.663             | -20.609 | -741.325              | -741.325    | -         |
| OPERATIONEEL RESULTAAT                  | -552.240            | -431.574            | -2.975             | 37.182             | 111.506            | -171.234           | -1.009.336           | 47.140             | -218.375 | -1.665.738           | 656.402 | -2.099.318            | -2.099.318  | 0         |
| FINANCIELE BATEN EN LASTEN              | -                   | 12                  | -                  | -410.633           | -65                | -                  | -410.686             | -                  | -        | -415.625             | 4.939   | -694.625              | -694.625    | -         |
| NAGEKOMEN BATEN EN LASTEN               | 1                   | -                   | -                  | -                  | -10.067            | -                  | -10.066              | -                  | -        | -                    | -10.066 | -                     | -           | -         |
| BIJZONDERE BATEN EN LASTEN              | -                   | -                   | -                  | 626                | -                  | 10.000             | 10.626               | -                  | 10.000   | -                    | 10.626  | -                     | -           | -         |
| RESULTAAT VOOR BELASTINGEN              | -552.240            | -431.562            | -2.975             | -372.825           | 101.374            | -161.234           | -1.419.462           | 47.140             | -208.375 | -2.081.363           | 661.901 | -2.793.943            | -2.793.943  | 0         |